



TOWN OF ALTONA

2021

FINANCIAL

PLAN



TOWN OF ALTONA

2021 FINANCIAL PLAN

Executive Summary

Municipal Taxes

The enclosed budget documentation provides for an increase in the 2021 Municipal Tax Levy of \$32,642.61 (.66%) compared to the 2020 Municipal Tax Levy. However, after factoring in the natural/supplemental tax increase of \$66,869.85 from 2020, the net **decrease** in the 2021 Municipal Tax Levy is \$34,227.24 which represents an **decrease** of .68%. The 2021 municipal mill rate will remain at 19.78. The Impact on municipal taxes will vary by residence or business depending on the change (if any) in the property assessment value as determined by the local assessment branch. The Provincial Educational Support Levy mill rate has been decreased from 8.83 to 8.81 and the Border Land School Division mill rate has been decreased from 13.77 to 13.63

Below is a breakdown of the change in the municipal tax levy:

		<u>Supplemental Tax</u>	<u>Adjusted Tax Levy</u>
2020 Municipal Tax Levy (budgeted)	4,936,756.52	66,869.85	5,003,626.37
plus:			
Increase/-Decrease in budgeted operating expenses	53,497.11	1.08%	
Increase/-Decrease in transfers from reserves	-1,600,716.00	-32.42%	
Increase/-Decrease in capital expenses	893,937.00	18.11%	
Increase/-Decrease in other revenue	581,924.50	11.79%	
Increase/-Decrease in proceeds from new debenture sales	0.00	0.00%	
Increase /-Decrease in reserve allocations	104,000.00	2.11%	
2021 Municipal Tax Levy (budgeted)	4,969,399.13	0.66%	4,969,399.13
			2021 Tax Levy
			-34,227.24
			2021 Decrease
			-0.68%
			2021 % Decrease

Expenditure Summary

Category	2021 Budget	2020 Budget	Change	%
General Government Services	882,895.00	900,395.00	-17,500.00	-1.94%
Police	1,330,800.00	1,272,600.00	58,200.00	4.57%
Fire	313,600.00	304,400.00	9,200.00	3.02%
Other Protective Services	181,995.00	172,235.00	9,760.00	5.67%
Transportation	1,096,300.00	1,013,100.00	83,200.00	8.21%
Landfill	328,700.00	350,200.00	-21,500.00	-6.14%
Solid Waste Collection Services	156,000.00	187,000.00	-31,000.00	-16.58%
Recycling & Composting Collection Services	297,700.00	339,650.00	-41,950.00	-12.35%
Health and Welfare	61,700.00	80,610.00	-18,910.00	-23.46%
Environmental Development	26,500.00	28,300.00	-1,800.00	-6.36%
Regional Development	112,000.00	112,000.00	0.00	0.00%
Economic Development	52,100.00	250,100.00	-198,000.00	-79.17%
Recreation & Cultural Services	328,305.00	347,055.00	-18,750.00	-5.40%
Library	93,600.00	96,600.00	-3,000.00	-3.11%
Millennium Exhibition Centre & Rhineland Pioneer Centre	498,925.00	498,475.00	450.00	0.09%
Parks	617,925.00	533,725.00	84,200.00	15.78%
Fiscal Services				
Debt re-payment	389,199.97	230,208.47	158,991.50	69.06%
Interest charges	60,000.00	60,000.00	0.00	0.00%
Allowance for tax reserve	50,758.16	48,852.55	1,905.61	3.90%
Contribution to utility	0.00	0.00	0.00	
Contribution to capital (net cost after Debenture sales)	4,363,150.00	3,469,213.00	893,937.00	25.77%
Transfers to reserves	211,000.00	107,000.00	104,000.00	97.20%
Total operating fund expenditures	11,453,153.13	10,401,719.02	1,051,434.11	10.11%
Municipal tax levy	4,969,399.13	4,936,756.52	32,642.61	0.66%
Other sources of revenue	3,637,624.00	4,219,548.50	-581,924.50	-13.79%
Transfers from reserves / accumulated surplus	2,846,130.00	1,245,414.00	1,600,716.00	128.53%
Proceeds from new debenture sales (1.6 million to reduce Cont. to Cap. above)	0.00	0.00	0.00	
Total municipal revenue	11,453,153.13	10,401,719.02	1,051,434.11	10.11%
Public utilities budget (includes Capital projects)	3,119,825.48	4,478,978.48	-1,359,153.00	-30.35%



TOWN OF ALTONA

2021 FINANCIAL PLAN

Capital Expenditure Summary by Source of Funds

Description	Source of funds			
	General Fund	Reserve Fund	Utility Fund	Borrowing
Administration office equipment	4,000.00			
Main Network Server	14,000.00	12,000.00		
Civic Centre - HVAC rooftop unit replacement	10,000.00	10,000.00		
Police equipment & radios to replace Fleet Net		79,000.00		
Fire department equipment ¹	9,000.00	9,000.00		
Fire hall improvements - Boiler & Generator	14,000.00	14,000.00		
Transportation equipment, consisting of:				
Snow Blade		25,000.00		
Snow Blower		18,000.00		
Radios to replace Fleet Net		26,000.00		
Small equipment		10,000.00		
Public works shop improvements - roof repair		100,000.00		
Street lighting - 3 lights	15,000.00			
Road construction, consisting of:				
14th Avenue NW, Various overlays & SW Drainage Phase 1	112,600.00	232,400.00		
Downtown drainage project	883,920.00	1,516,080.00		
Landfill improvements (2) consisting of:				
Radios to replace Fleet Net	8,000.00			
Komatsu rubber tire loader (current years payment)	27,850.00	3,150.00		
Track Loader less trade-in of Skidsteer	188,150.00	166,850.00		
Soapstock Cleanup project	106,000.00	94,000.00		
Cemetery Improvements		20,000.00		
Industrial Park expansion		200,000.00		1,600,000.00
Recreation office equipment	7,000.00			
Millennium Exhibition Centre equipment, consisting of:				
Security System	1,500.00			
Rhineland Pioneer Centre equipment, consisting of:				
Kitchen equipment replacements	15,000.00			
Millennium Exhibition Centre Improvements, consisting of:				
Renovate/Coat MEC flat roof component - last section	10,000.00	10,000.00		
Convert to LED lighting in MEC, RPC & ACC	15,000.00			
Parks equipment, consisting of:				
Replace Kubota Mower		13,000.00		
Pickup Truck replacement	15,000.00	15,000.00		
Parks improvements, consisting of:				
Replace Sprayers in pool - year 1 of 3	18,000.00			
Pathway & trail improvements	40,000.00			
Centennial Park Trails lighting	12,000.00			
Park & Campground Tables & Trash Cans	2,000.00			
Gallery in the Park Improvements (FOIG & Acquisition in Reserve)		126,600.00		
Access Field project - next phase (from balance in Parks Reserve)	10,000.00	53,100.00		
Community Gardens project - (from balance in Parks Reserve)	10,000.00	61,950.00		

Capital Expenditure Summary by Source of Funds

Description	General Fund	Reserve Fund	Utility Fund	Borrowing
Water & sewer utility improvements, consisting of:				
SCADA - Lift #4 Monitoring System Installation			5,000.00	
Sewer camera			19,000.00	
Radios to replace Fleet Net			11,000.00	
9th St / 14th Ave low pressure sewer system			50,000.00	
SE water reservoir upgrades			65,000.00	
NE water reservoir upgrades			160,000.00	
Capital contingency			50,000.00	
RFI meters			125,000.00	
Special projects - Access Field Sewer			20,000.00	
Lift station #2 upgrade (2020 c/fwd) - MWSB 2/3 & Utility 1/3			27,000.00	
Lift station #3 upgrade (2020 c/fwd) - MWSB 2/3 & Utility 1/3			27,000.00	
Total Capital Expenditures	1,548,020.00	2,830,130.00	559,000.00	1,600,000.00

Notes:

- The Town of Altona is responsible for 50% of fire department equipment purchases as per the cost-sharing agreement. The remaining 50% is received through general revenue from the Municipality of Rhineland.
- The Town of Altona is responsible for 47% of the landfill improvements as per the cost-sharing agreement. The remaining 53% is received through general revenue from the Municipality of Rhineland (former RM - 47%) and the (former Town of Gretna - 6%).



RESIDENTIAL MILL RATE COMPARISON

	2017	2018	2019	2020	2021	INCREASE (DECREASE) OVER 2020
SCHOOL TAXES						
BORDER LAND SCHOOL DIVISION	16.900	14.410	14.760	13.770	13.630	-1.02%
TOTAL SCHOOL TAX MILL RATE	16.900	14.410	14.760	13.770	13.630	-1.02%
MUNICIPAL TAXES						
GENERAL MUNICIPAL	11.420	11.540	11.230	10.650	11.520	8.17%
REGIONAL DEVELOPMENT CORPORATIONS		0.390	0.520	0.540	0.530	-1.85%
COMMUNITY DEVELOPMENT CORPORATION	1.640	1.500	1.500	1.160	0.170	-85.34%
LOCAL IMPROVEMENTS / DEBT CHARGES	1.280	1.090	1.090	1.040	1.030	-0.96%
PROTECTIVE SERVICES	5.630	5.880	6.450	6.200	6.360	2.58%
HEALTH CARE PROFESSIONAL INCENTIVE PROGRAM	0.290	0.220	0.180	0.190	0.170	-10.53%
TOTAL MUNICIPAL MILL RATE	20.260	20.620	20.970	19.780	19.780	0.00%
TOTAL RESIDENTIAL PROPERTY TAX MILL RATE *	37.160	35.030	35.730	33.550	33.410	-0.42%

COMMERCIAL MILL RATE COMPARISON

	2017	2018	2019	2020	2021	INCREASE (DECREASE) OVER 2020
SCHOOL TAXES						
PROVINCIAL EDUCATION SUPPORT LEVY	10.500	9.770	9.770	8.830	8.810	-0.23%
BORDER LAND SCHOOL DIVISION	16.900	14.410	14.760	13.770	13.630	-1.02%
TOTAL SCHOOL TAX MILL RATE	27.400	24.180	24.530	22.600	22.440	-0.71%
MUNICIPAL TAXES						
GENERAL MUNICIPAL	11.420	11.540	11.230	10.650	11.520	8.17%
REGIONAL DEVELOPMENT CORPORATIONS		0.390	0.520	0.540	0.530	-1.85%
COMMUNITY DEVELOPMENT CORPORATION	1.640	1.500	1.500	1.160	0.170	-85.34%
LOCAL IMPROVEMENTS / DEBT CHARGES	1.280	1.090	1.090	1.040	1.030	-0.96%
PROTECTIVE SERVICES	5.630	5.880	6.450	6.200	6.360	2.58%
HEALTH CARE PROFESSIONAL INCENTIVE PROGRAM	0.290	0.220	0.180	0.190	0.170	-10.53%
TOTAL MUNICIPAL MILL RATE	20.260	20.620	20.970	19.780	19.780	0.00%
TOTAL COMMERCIAL PROPERTY TAX MILL RATE *	47.660	44.800	45.500	42.380	42.220	-0.38%

* Mill rates do not take into account any changes to Solid Waste Levy or other applicable levies.



Town of Altona - Property Taxes on \$200,000

NOTE: Since this is NOT a general re-assessment year, the calculations below do not assume average assessment changes for each respective property. Actual property taxes will vary for each property.

Residential Property Taxes

	Assessment values	
	2020	2021
Market Value Assessment	200,000	200,000
Portioning Factor	0.45	0.45
Taxable Assessment	90,000	90,000

	2020	2021	Difference
SCHOOL TAXES			
BORDER LAND SCHOOL DIVISION	1,239.30	1,226.70	-12.60
TOTAL SCHOOL TAXES	1,239.30	1,226.70	-12.60
MUNICIPAL TAXES			
GENERAL MUNICIPAL	1,111.50	1,099.80	-11.70
LOCAL IMPROVEMENTS / DEBT CHARGES	93.60	92.70	-0.90
HEALTH	17.10	15.30	-1.80
PROTECTIVE SERVICES	558.00	572.40	14.40
TOTAL MUNICIPAL TAXES	1,780.20	1,780.20	0.00
WASTE COLLECTION - Single family residence	240.00	195.00	-45.00
TOTAL RESIDENTIAL PROPERTY TAXES	3,259.50	3,201.90	-57.60



Town of Altona - Property Taxes on \$200,000

NOTE: Since this is NOT a general re-assessment year, the calculations below do not assume average assessment changes for each respective property. Actual property taxes will vary for each property.

Commercial Property Taxes

	Assessment values		
	2020	Increase	2021
Market Value Assessment	200,000	0.00%	200,000
Portioning Factor	0.65		0.65
Taxable Assessment	130,000		130,000

	2020	2021	Difference
SCHOOL TAXES			
PROVINCIAL EDUCATION SUPPORT LEVY	1,147.90	1,145.30	-2.60
BORDER LAND SCHOOL DIVISION	1,790.10	1,771.90	-18.20
TOTAL SCHOOL TAXES	2,938.00	2,917.20	-20.80
MUNICIPAL TAXES			
GENERAL MUNICIPAL	1,605.50	1,588.60	-16.90
LOCAL IMPROVEMENT	135.20	133.90	-1.30
HEALTH LEVY	24.70	22.10	-2.60
PROTECTIVE SERVICES	806.00	826.80	20.80
TOTAL MUNICIPAL TAXES	2,571.40	2,571.40	-0.00
WASTE COLLECTION - Other	320.00	195.00	-125.00
TOTAL COMMERCIAL PROPERTY TAXES	5,829.40	5,683.60	-145.80



Town of Altona - Property Taxes on \$200,000

NOTE: Since this is NOT a general re-assessment year, the calculations below do not assume average assessment changes for each respective property. Actual property taxes will vary for each property.

Farmland Property Taxes

	Assessment values		
	2020	Increase	2021
Market Value Assessment	200,000	0.00%	200,000
Portioning Factor	0.26		0.26
Taxable Assessment	52,000		52,000

	2020	2021	Difference
SCHOOL TAXES			
BORDER LAND SCHOOL DIVISION	716.04	708.76	-7.28
TOTAL SCHOOL TAXES	716.04	708.76	-7.28
MUNICIPAL TAXES			
GENERAL MUNICIPAL	642.20	635.44	-6.76
LOCAL IMPROVEMENT	54.08	53.56	-0.52
HEALTH LEVY	9.88	8.84	-1.04
PROTECTIVE SERVICES	322.40	330.72	8.32
TOTAL MUNICIPAL TAXES	1,028.56	1,028.56	-0.00
WASTE COLLECTION - Excluded property class			0.00
TOTAL FARMLAND PROPERTY TAXES	1,744.60	1,737.32	-7.28
LESS: FARMLAND REBATE POLICY	-193.83	-209.66	-15.83
TOTAL FARMLAND PROPERTY TAXES AFTER REBATE	1,550.77	1,527.66	-23.11



THE FINANCIAL PLAN

Town of Altona

For the year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	☒	☐
Page 2	General Operating Fund - Budgeted Revenue	☒	☐
Page 3	General Operating Fund - Budgeted Expenditure	☒	☐
Page 4	General Operating Fund - Budgeted Expenditure	☒	☐
Page 5	General Operating Fund - Budgeted Expenditure	☒	☐
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure	☒	☐
Page 7	Local Urban District - Budgeted Revenue and Expenditure	☐	☒
Page 8	Calculation of Tax Levies	☒	☐
Page 9	Sundry Revenue and Expenditure Analysis	☒	☐
Page 10	Rural Area and General Municipal Requirements	☐	☒
Page 11	General Operating Fund - Debenture Debt Charges	☒	☐
Page 12	Utility Operating Fund - Debenture Debt Charges	☒	☐
Page 13	Capital Budget (Current Year)	☒	☐
Page 14	Capital Expenditure Program (Subsequent Five Years)	☒	☐
Page 15	Impact of 2021 Utility Rate Increases	☒	☐

GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Town of Altona

For the year 2021

REVENUE

	2020 LAST YEAR BUDGETED	2020 LAST YEAR ACTUAL	2021 THIS YEAR BUDGETED	2022 NEXT YEAR BUDGETED
Tax Levy - Page 8	8,077,697.17	8,077,697.27	8,132,667.87	8,796,000.00
Grants in Lieu of Taxes - Pages 8	127,573.35	127,573.35	121,365.26	127,200.00
Sub-total	8,205,270.52	8,205,270.62	8,254,033.13	8,923,200.00
Requisitions - Page 8	3,268,514.00	3,268,514.00	3,284,634.00	3,334,000.00
Net Municipal Taxes and Grants in Lieu of Taxes	4,936,756.52	4,936,756.62	4,969,399.13	5,589,200.00
Other Revenue - Page 2	4,219,548.50	4,771,287.71	3,637,624.00	2,801,471.00
Transfers from Accumulated Surplus and Reserves - Page 2	1,245,414.00	951,403.00	2,846,130.00	654,500.00
Total Revenue - Page 8	10,401,719.02	10,659,447.33	11,453,153.13	9,045,171.00

EXPENDITURE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
General Government Services	900,395.00	779,400.22	882,895.00	904,300.00
Protective Services	1,749,235.00	1,732,808.84	1,826,395.00	1,824,400.00
Transportation Services	1,013,100.00	894,039.08	1,096,300.00	1,052,000.00
Environmental Health Services	876,850.00	849,222.00	782,400.00	801,000.00
Public Health and Welfare Services	80,610.00	53,624.15	61,700.00	78,800.00
Environmental Development Services	28,300.00	13,699.11	26,500.00	28,000.00
Economic Development Services	362,100.00	338,091.92	164,100.00	198,300.00
Recreation and Cultural Services	1,475,855.00	1,060,776.27	1,538,755.00	1,510,200.00
Fiscal Services	3,759,421.47	1,896,524.83	4,812,349.97	2,269,067.11
Transfers - Deferred Surplus - Page 9			0.00	
- Reserves - Page 5	107,000.00	2,991,583.30	211,000.00	329,000.00
Total Basic Expenditure	10,352,866.47	10,609,769.72	11,402,394.97	8,995,067.11
Allowance For Tax Assets - Page 8	48,852.55	48,852.55	50,758.16	50,103.89
Total Expenditure	10,401,719.02	10,658,622.27	11,453,153.13	9,045,171.00
Net Operating Surplus (Deficit)	0.00	825.06	0.00	0.00

Adopted by Resolution of Council April 13, 2021
(Date)

Approved _____
(Head of Council)

(Chairman of Finance)

Certified _____
(Chief Administrative Officer)

Departmental Use Only

GENERAL OPERATING FUND BUDGETED REVENUE

Town of Altona

For the year 2021

		2020 LAST YEAR BUDGETED	2020 LAST YEAR ACTUAL	2021 THIS YEAR BUDGETED	2022 NEXT YEAR BUDGETED
Other Revenue					
100 Taxes Added		20,000.00	74,753.83	20,000.00	20,000.00
100 Licences - Bicycle					
100 - Business		1,000.00	1,000.00	1,000.00	1,000.00
100 - Trailers		11,000.00	11,085.00	12,500.00	13,000.00
230 Licences - Animal		2,000.00	1,950.00	2,000.00	2,000.00
231 Permits - Building, Development & Planning Fees		0.00	0.00	0.00	0.00
231 - Plumbing		0.00	0.00	0.00	0.00
200 Fines - Police		5,000.00	6,243.97	5,000.00	5,000.00
100 Sales of Service - General Government (Tax Cert, Var/Zon, Misc)		6,500.00	379,428.76	6,500.00	7,000.00
200 - Protective (Plum Coulee Police Services)		148,500.00	148,500.00	149,600.00	152,600.00
200 - Protective (Criminal record checks, etc.)		4,600.00	3,220.00	4,600.00	4,600.00
210 - Protective (Fire Dept-RM cost recoveries & Donations)		209,950.00	228,236.31	179,800.00	181,000.00
231 - Protective (Bldg Insp-RPGA cost recoveries)		76,335.00	75,618.60	80,335.00	82,000.00
300 - Transportation (Custom Work & Misc.)		0.00	9,469.77	0.00	0.00
400 - Environmental Health (Landfill tipping fees)		150,000.00	194,352.75	170,000.00	175,000.00
400 - Environmental Health (Landfill oil recycling)		4,000.00	4,000.00	4,000.00	4,000.00
400 - Environmental Health (Landfill land rent-Bunge/Haying)		750.00	1,410.50	600.00	600.00
400 - Environmental Health (Landfill-RM cost recoveries)		127,491.50	100,422.18	396,493.00	294,892.00
410 - Environmental Health (Sale of garbage bag tags)		1,000.00	798.00	1,000.00	1,000.00
420 - Environmental Health (MMSM Recycling & WRARS)		125,000.00	143,895.75	130,000.00	130,000.00
510 - Public Health and Welfare (Cemetery plot sales)		10,000.00	21,200.00	15,000.00	15,000.00
600 - Environmental Development					
700 - Economic Development					
800 - Recreation & Culture (Recreation Program Fees)		59,000.00	34,444.51	40,000.00	60,000.00
810 - Recreation & Culture (Aquatics Centre revenues)		131,000.00	2,681.00	100,000.00	134,000.00
820 - Recreation & Culture (MEC revenues & donations)		141,000.00	76,702.08	70,600.00	143,000.00
821 - Recreation & Culture (RPC revenues)		38,300.00	9,910.72	20,300.00	39,000.00
830 - Recreation & Culture (Park Camping fees & misc)		32,000.00	17,141.31	26,000.00	30,000.00
831 - Recreation & Culture (Trails & Parks Donations)			61,950.00		
833 - Recreation & Culture (FOTG oper/GITP Capital don.)		17,000.00	88,074.83	17,000.00	17,000.00
834 - Recreation & Culture (Access Field/Skate Park don.)			35,897.35		
838 - Recreation & Culture (Altona in Bloom/Memory Gard)		3,000.00	2,865.00	2,500.00	3,000.00
840 - Recreation & Culture (Library rental revenue)		7,100.00	7,160.40	7,100.00	7,200.00
100 - Other					
100 - Sundry					
300 Sales of Goods					
100 Rentals					
100 Trailer Park					
100 Concessions and Franchises					
100 Returns from Investments		120,000.00	147,225.34	120,000.00	110,000.00
100 Tax and Redemption Penalties		30,000.00	38,615.25	30,000.00	30,000.00
100 Development and Dedication Fees					
100 Provincial Municipal Tax Sharing (Pop. 4,212-2016 Census)		323,800.00	323,768.84	323,800.00	323,800.00
200 Provincial Municipal Tax Sharing - Justice / Police		473,600.00	473,549.22	473,600.00	473,600.00
100 Conditional Grants - Federal Gov't (Fuel Tax)		226,676.00	226,676.00	226,676.00	236,979.00
- Fed/Prov Gov't (Downtown Drainage Project)		1,620,446.00	1,425,880.00	883,920.00	
- Fed/Prov Gov't (Covid-19 Restart)		0.00	252,171.47	0.00	
200 - Provincial Government (Police CFP Grant)			11,338.37		
300 (page 9) - Provincial Government (MRIP)		0.00	0.00	0.00	0.00
300 - Provincial Government (100% Green Team-Transp.)		3,000.00	5,158.00	3,000.00	3,000.00
300 - Provincial Government (Dutch Elm, WNV & GIA-Transp.)		9,300.00	24,310.53	20,500.00	20,000.00
400 - Provincial Government (Grant-landfill)		0.00	0.00	0.00	
800 - Provincial Government (MB Youth Opp-Recreation)		0.00	0.00	0.00	0.00
800 - Provincial Government (Canada Day, Skating Day)		3,200.00	0.00	3,200.00	3,200.00
- Provincial Government (0% Green Team - Rec.)		0.00	5,138.78	3,000.00	0.00
600 - Provincial Government (Manitoba Bridge Grant-MEC)		0.00	6,200.00	10,000.00	0.00
800 - Local Government Recreation Grant (RM Grant)		50,000.00	50,000.00	50,000.00	51,000.00
100 - Local Government Tax Sharing (Fringe area-RM)		25,000.00	31,199.25	28,000.00	28,000.00
100 - Other Organizations (ACF Grant)		3,000.00	2,646.24	0.00	0.00
700 Other VLT Revenues (for Economic Development)		0.00	0.00	0.00	0.00
100 Land Sales & Lot Levies		0.00	5,000.00	0.00	
Total Other Revenue - Page 1		4,219,548.50	4,771,287.71	3,637,624.00	2,801,471.00
Transfers From					
100 Accumulated Surplus		0.00	0.00	0.00	0.00
Reserves - Page 13		1,245,414.00	951,403.00	2,846,130.00	654,500.00
Total Transfers - Page 1		1,245,414.00	951,403.00	2,846,130.00	654,500.00
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		5,464,962.50	5,722,690.71	6,483,754.00	3,455,971.00

BUDGETED EXPENDITURE

Town of Altona

For the year 2021

		2020 LAST YEAR BUDGETED	2020 LAST YEAR ACTUAL	2021 THIS YEAR BUDGETED	2022 NEXT YEAR BUDGETED
GENERAL GOVERNMENT SERVICES					
110	Legislative	156,400.00	142,545.09	154,600.00	158,000.00
	General Administrative				
120	Clerk and staff	440,745.00	442,214.83	465,145.00	460,000.00
121	Office	112,100.00	80,252.17	131,300.00	134,000.00
121	Legal	8,000.00	3,872.48	8,000.00	8,000.00
121	Audit	20,000.00	20,283.10	21,000.00	22,000.00
121	Assessment	60,000.00	59,220.00	60,000.00	61,000.00
124	Taxation	3,650.00	1,894.09	2,250.00	3,800.00
129	Police Board	3,500.00	759.02	3,500.00	3,500.00
	Other general government				
130	Elections	5,000.00	6,587.09	0.00	12,000.00
131	Conventions	20,000.00	631.91	8,350.00	24,000.00
136	Damage claims and liability insurance	35,000.00	24,584.86	31,000.00	34,000.00
	Intergovernmental relations				
136	Grants	130,700.00	108,261.19	78,300.00	80,000.00
136	Other General government - sundry (Includes Safety Policy)	69,400.00	56,830.91	86,950.00	75,000.00
	Past-service pension payments				
136	Unallocated employee Benefits (PR tax in Basket Funding grant)	2,000.00	-2,361.28	2,000.00	2,000.00
SUB-TOTAL GENERAL GOVERNMENT SERVICES - To Page 1		1,066,495.00	945,575.46	1,052,395.00	1,077,300.00
100	Recoveries (deduct) - utility & other departments	-166,100.00	-166,175.24	-169,500.00	-173,000.00
	- capital				
TOTAL GENERAL GOVERNMENT SERVICES - TO PAGE 1		900,395.00	779,400.22	882,895.00	904,300.00
PROTECTIVE SERVICES					
200	Police	1,272,600.00	1,269,454.38	1,330,800.00	1,320,000.00
210	Fire	304,400.00	288,179.51	313,600.00	319,000.00
	Emergency measures				
220	Emergency Measures Organization	18,500.00	17,928.77	17,550.00	18,000.00
221	Disaster Events / Flood Control				
	Ambulance services	0.00	0.00	0.00	
220	911 Service Fees	18,900.00	18,827.64	19,400.00	20,000.00
	Other protection:				
231	Building inspection / By-Law Officer	76,335.00	75,618.60	80,335.00	82,000.00
	Electrical inspection				
	Plumbing inspection				
	Other safety inspections				
	License inspection				
230	Animal and pest control - Dog Catcher	17,200.00	16,787.64	17,310.00	18,000.00
232	Other - Hydrant Rentals	27,300.00	27,300.00	29,400.00	29,400.00
232	Other - Fire fighter Hours - Town Only Calls	14,000.00	18,712.30	18,000.00	18,000.00
TOTAL PROTECTIVE SERVICES - TO PAGE 1		1,749,235.00	1,732,808.84	1,826,395.00	1,824,400.00
TRANSPORTATION SERVICES					
	Road Transport				
	Administration				
	Road Commissioners' Fees and Mileage	0.00		0.00	
300	Total Administration	89,600.00	84,609.60	93,200.00	95,000.00
310	Engineering (Includes Surveys & GPS Labour)	25,000.00	17,994.00	25,000.00	25,000.00
	Roads and Streets				
	Unallocated costs				
320	- Equipment Operators' Wages and Benefits	459,900.00	425,191.29	465,500.00	475,000.00
330	- Equipment Fuel	42,000.00	30,690.95	42,000.00	45,000.00
330	- Equipment Repairs and Maintenance	60,000.00	46,513.46	60,000.00	61,000.00
330	- Equipment Insurance and Registration	15,000.00	11,544.88	15,000.00	16,000.00
330	- Workshop and Yard Operations	9,400.00	7,826.22	9,700.00	10,000.00
	- Surveyor				
	-				
330	Road maintenance				
330	- Labour & Rentals				
	- Materials	65,000.00	61,681.75	65,000.00	66,000.00
	- Rentals (CPR Crossing Maintenance Fees)				
330	- Other Road Maintenance	38,000.00	28,991.37	38,000.00	39,000.00
Transportation services sub-total forward to page 4		803,900.00	715,043.52	813,400.00	832,000.00

BUDGETED EXPENDITURE

Town of Altona

For the year 2021

		2020 LAST YEAR BUDGETED	2020 LAST YEAR ACTUAL	2021 THIS YEAR BUDGETED	2022 NEXT YEAR BUDGETED
Transportation services sub-total forward from page 3		803,900.00	715,043.52	813,400.00	832,000.00
330	Road re-construction - Labour & Rentals				
330	- Materials (New Gravel Roads)				
330	- Infrastructure (Paving)				
340	Sidewalks and boulevards	65,000.00	65,764.98	120,000.00	66,000.00
350	Ditches and road drainage	42,600.00	16,737.50	43,300.00	45,000.00
350	Storms sewers				
330	Street cleaning				
330	Snow and ice removal - Labour				
330	- Materials				
330	- Rentals				
350	Bridges & Culverts				
360	Street Lighting	86,500.00	86,197.75	99,500.00	95,000.00
370	Traffic Services (Includes street signs)	3,200.00	6,390.36	8,200.00	8,000.00
370	Parking				
	Other road transport				
380	Other transportation services (Airport Costs)	11,900.00	3,904.97	11,900.00	6,000.00
300	Recoveries (deduct) - utility & Other departments	0.00	0.00	0.00	0.00
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,013,100.00	894,039.08	1,096,300.00	1,052,000.00
ENVIRONMENTAL HEALTH SERVICES					
Garbage and waste collection					
400	Landfill Operations	350,200.00	353,830.52	328,700.00	336,000.00
410	Garbage collection	187,000.00	199,005.14	156,000.00	160,000.00
Other environmental health					
420	Other - Recycling	185,650.00	183,883.66	183,700.00	188,000.00
430	Compost Collection & Depot	154,000.00	112,502.68	114,000.00	117,000.00
	Public rest rooms				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		876,850.00	849,222.00	782,400.00	801,000.00
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
500	New Clinic (Altona & District Health Care Centre Inc.)	42,300.00	30,981.69	37,800.00	39,000.00
510	Cemeteries	8,900.00	4,600.00	9,400.00	10,000.00
520	Other - Mosquito Control	21,610.00	10,268.12	6,700.00	22,000.00
Medical care					
	Medical officer				
	Pharmaceutical services				
	Other				
Hospital Care					
	Hospital care	0.00	0.00	0.00	0.00
Social Welfare					
520	Administration	7,800.00	7,774.34	7,800.00	7,800.00
	Social welfare assistance	0.00	0.00	0.00	
	Social welfare services				
	Other (School Fees)				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES - TO PAGE 1		80,610.00	53,624.15	61,700.00	78,800.00
ENVIRONMENTAL DEVELOPMENT SERVICES					
600	Planning and zoning (includes RPGA Planning District Levy)	28,300.00	13,699.11	26,500.00	28,000.00
Community Development					
	General land assembly				
	Urban renewal				
	Beautification and land rehabilitation				
	Urban area weed control				
	Other				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES-TO PAGE 1		28,300.00	13,699.11	26,500.00	28,000.00

BUDGETED EXPENDITURE**Town of Altona**

For the year 2021

ECONOMIC DEVELOPMENT SERVICES		2020	2020	2021	2022
Natural Resources		LAST YEAR	LAST YEAR	THIS YEAR	NEXT YEAR
Agriculture		BUDGETED	ACTUAL	BUDGETED	BUDGETED
	Destruction of pests				
	Protective inspections				
	Rural area weed control				
	Drainage of land				
	Veterinary services				
	Water Resources and Conservation				
700	Economic Development Office (Hwy Signs)	10,500.00	12,229.62	14,100.00	12,000.00
700	Economic Development Grants - ACDC & Other Tax Incentive Grants	237,400.00	211,756.30	35,700.00	70,000.00
710	Regional development (SEED)	112,000.00	112,000.00	112,000.00	114,000.00
710	Tourism	2,200.00	2,106.00	2,300.00	2,300.00
	Industrial development				
	Other economic development				
	Public receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		362,100.00	338,091.92	164,100.00	198,300.00
RECREATION AND CULTURAL SERVICES					
800	Recreation Commission and administration	241,105.00	204,569.09	239,505.00	245,000.00
801	Events & Festivals	48,800.00	14,646.42	48,800.00	27,000.00
802	Recreation Programs	57,150.00	40,748.86	40,000.00	60,000.00
810	Swimming pools and beaches (Aquatic Centre)	258,600.00	27,537.26	297,300.00	275,000.00
814	Golf Courses				
820	Skating rinks and arenas (MEC)	441,375.00	406,145.57	453,625.00	462,000.00
821	Community centres and halls (RPC)	57,100.00	22,850.09	45,300.00	58,000.00
830	Parks and playgrounds	185,850.00	167,583.09	230,350.00	195,000.00
832	Gallery in the Park	55,000.00	50,793.32	55,400.00	56,000.00
833	Friends of the Gallery	17,000.00	26,209.95	17,000.00	17,000.00
834	Other recreational facilities - Access Field	7,000.00	5,763.14	8,000.00	8,500.00
835	Other recreational facilities - Skate Park	500.00	446.94	500.00	700.00
836	Other cultural facilities - Altona in Bloom / Memory Garden	9,775.00	6,453.17	9,375.00	10,000.00
840	Libraries	96,600.00	87,029.37	93,600.00	96,000.00
	Other cultural facilities				
TOTAL RECREATION AND CULTURAL SERVICES - TO PAGE 1		1,475,855.00	1,060,776.27	1,538,755.00	1,510,200.00
FISCAL SERVICES					
	L.U.D. of _____ - Page 7			0.00	0.00
	L.U.D. of _____ - Page 7				
	L.U.D. of _____ - Page 7				
	L.U.D. of _____ - Page 7				
900	Transfer to capital - Page 13	3,469,213.00	1,620,258.03	4,363,150.00	1,691,479.00
900	Transfer to utility - Page 6		0.00		
900	Debtenture debt charges - Page 11	230,208.47	230,208.47	389,199.97	517,588.11
900	Other Long-term debt charges - Page 11				
900	Tax discount and short-term loan interest	60,000.00	46,058.33	60,000.00	60,000.00
900	Other debt charges				
	Other fiscal services				
900	Tax Reserve Provision - Rebates & Assessment Appeals				
TOTAL FISCAL SERVICES - TO PAGE 1		3,759,421.47	1,896,524.83	4,812,349.97	2,269,067.11
TRANSFERS					
900	General Reserve	0.00	0.00	0.00	
900	Specific Reserves:				
900	- Machinery Replacement Reserve	67,000.00	377,000.00	100,000.00	115,000.00
900	- Building / Capital	40,000.00	2,491,485.64	111,000.00	214,000.00
	- Capital Development	0.00			
900	- Fuel Tax Reserve	0.00	123,097.66	0.00	
TOTAL TRANSFERS - TO PAGE 1		107,000.00	2,991,583.30	211,000.00	329,000.00

ALTONA WATER & SEWER UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Town of Altona

For the year 2021

REVENUE

		2020 LAST YEAR BUDGETED	2020 LAST YEAR ACTUAL	2021 THIS YEAR BUDGETED	2022 NEXT YEAR BUDGETED
300	WATER CONSUMER SALES	1,774,000.00	1,815,257.88	1,830,000.00	1,850,000.00
	- Residential				
	- Commercial and Bulk	4,000.00	10,375.39	6,000.00	6,000.00
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES	1,006,000.00	1,004,144.65	1,006,000.00	1,015,000.00
	- Residential				
	- Commercial				
	- Lagoon Septage Dumping Fees				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	2,784,000.00	2,829,777.92	2,842,000.00	2,871,000.00
330	Penalties	6,000.00	8,662.81	6,000.00	6,000.00
340	Hydrant Rentals	27,300.00	27,300.00	29,400.00	29,400.00
350	Installation Service				
360	Connection Revenue - Net	2,000.00	25,800.00	2,000.00	2,000.00
370	Provincial Grants	970,880.00	934,811.86	36,000.00	
380	Other Revenue	12,000.00	23,924.21	12,000.00	12,000.00
390	Transfer from Revenue Fund - Page 5	0.00	0.00	0.00	
396	Transfer from Reserves - Utility - Page 13	733,774.00	287,000.00	268,000.00	300,000.00
397	Transfer from Accumulated Surplus - Utility				
	TOTAL REVENUE	4,535,954.00	4,137,276.80	3,195,400.00	3,220,400.00

EXPENDITURE

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
410	WATER SUPPLY				
411	Administration	271,605.00	213,914.56	276,205.00	275,000.00
412	Customer billings and collections				
413	Purification and treatment				
414	Water Purchases	1,145,000.00	1,169,210.71	1,177,000.00	1,190,000.00
415	Service of supply	130,500.00	100,816.84	130,700.00	133,000.00
416	Transmission and distribution	75,600.00	70,026.35	78,500.00	80,000.00
417	Other water supply costs				
418	Connections - Net loss				
	TOTAL	1,622,705.00	1,553,968.46	1,662,405.00	1,678,000.00
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage collection system	56,600.00	42,804.64	59,000.00	60,000.00
423	Sewage lift station	95,600.00	77,017.64	97,000.00	98,000.00
424	Sewage treatment and disposal-Lagoon Operating Costs	292,700.00	284,517.55	321,700.00	325,000.00
425	Other sewage collection and disposal costs				
426	Connections - Net loss				
	TOTAL	444,900.00	404,339.83	477,700.00	483,000.00
430	TRANSFER TO CAPITAL from Page 13	1,990,653.00	1,757,590.16	559,000.00	600,000.00
440	TRANSFERS TO RESERVES				
441	Transfer to Network Renewal Reserve	0.00	0.00	0.00	0.00
442	_____ B/L _____				
	TOTAL	0.00	0.00	0.00	0.00
450	DEBTURE DEBT CHARGES from Page 12	420,720.48	420,720.48	420,720.48	420,720.48
460	OTHER LONG-TERM DEBT CHARGES from Page 12				
470	TRANSFERS				
471	Deferred Surplus re Deficit, 20____ - Page 9				
472	Deferred Surplus re By-Law Obligation				
473	Transfer to General Reserve - Utility	0.00	0.00	0.00	
	TOTAL	0.00	0.00	0.00	0.00
	TOTAL EXPENDITURE	4,478,978.48	4,136,618.93	3,119,825.48	3,181,720.48
	NET OPERATING SURPLUS (DEFICIT)	56,975.52	657.87	75,574.52	38,679.52

CALCULATION OF TAX LEVIES

Assessments			
Taxable	Otherwise Exempt	Grants	Total
61,026,200		1,533,910	62,560,110
197,152,190	371,980	3,214,540	200,738,710
Total Requisition			
Debtenture Debt Charges:			
1597/2003 Millennium Plan (Loc Imp)			
207,952,460	26,309,720	2,127,090	236,389,270
1719/2013 Road & Airport (at Large)			
208,865,390		3,214,540	212,079,930
1789/2020 Roads & Other (Gas Tax)			
208,865,390		3,214,540	212,079,930
Special Area Levies:			
Solid Waste Collection - 1769/2020			
Health Levy	23,920,570	2,050,620	22,478,030
207,952,460	26,309,720	2,127,090	236,389,270
Protective Services			
207,952,460	26,309,720	2,127,090	236,389,270
Reserve - General			
208,865,390		3,214,540	212,079,930
Reserve - Machinery Replacement			
208,865,390		3,214,540	212,079,930
Reserve - Building/Capital			
208,865,390		3,214,540	212,079,930
Reserve - Capital Development			
208,865,390		3,214,540	212,079,930
General Municipal:			
Rural Area			
Regional Development Corp.			
Development Corporation		3,214,540	212,079,930
At Large		3,214,540	212,079,930
Business Tax			
7,698,700			7,698,700
Business Fees			
1,337			1,337
Other Revenue			
Budgeted Deficit			
Total General Municipal			
Totals			

Expenditures		
Basic	Tax Assets	Total
551,076.00	78.57	551,154.57
2,733,556.00	2,510.59	2,736,066.59
3,284,634.00		
Page 1		
196,303.46		
5,991.31	203,294.77	
33,905.01	2,148.58	36,053.59
158,991.50		158,991.50
Page 1		
364,995.00		
2,386.18	40,186.18	
15,835.75	1,503,435.75	
1,798.37	101,798.37	
1,402.37	112,402.37	
Page 1		
112,000.00		
402.37	112,402.37	
353.59	36,053.59	
16,850.48	2,228,960.07	
230,961.00	230,961.00	
1,337.00	1,337.00	
6,319,692.41	6,319,692.41	
Page 1		
17,606.44		
8,929,406.44		
50,758.16	14,737,787.13	

Revenues			
Taxation	Grants In Lieu	Other Revenue	Total
937,840.82	13,513.75		551,154.57
2,687,184.35	43,814.15	5,070.09	2,736,068.59
Page 1			
201,465.47			
1,829.30	203,294.77		
35,507.12	546.47		36,053.59
Page 1			
158,991.50			
Page 1			
388,505.00			
8,490.00			384,995.00
39,824.57	361.61		40,186.18
1,489,907.46	13,828.29		1,503,435.75
Page 1			
100,255.39			
1,542.98			101,798.37
110,698.66	1,703.71		112,402.37
Page 1			
110,698.66			
1,703.71			112,402.37
546.47			36,053.59
33,784.82			2,228,960.07
230,961.00			230,961.00
1,337.00			1,337.00
6,319,692.41			6,319,692.41
Page 1			
36,035.00			
6,478,683.91			8,929,406.44
121,365.26	6,483,754.00		14,737,787.13

[illegible]

Part 2 - Conditional Grants

Total to Page 2

1,228,296.00

Purpose	Year	Term	Authority	Amount

Total to Page 1

Purpose	Year	Term	Authority	Amount

Total to Page 6

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

[illegible][illegible][illegible]

1,359,830.46	334,949.95	1,024,880.51	54,250.02	389,199.97	0.00	158,991.50	230,208.47
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Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied
LID No. 1
At large
Paid by Gas Tax

Taxable Assessment	207,952,460
	208,865,390
	208,865,390

Other/wise Exempt Assessment	Grant Assessment	Total Assessment
26,309,720	2,127,090	236,389,270
0	3,214,540	212,079,930
0	3,214,540	212,079,930

Total Requirement	196,303.46
	33,905.01
	158,991.50

	Raised by Franchise	Raised by Other Revenue
	0.00	0.00
	0.00	0.00
		158,991.50

Raised by	
Mill Rate	196.303.46
	33.905.01

TOWN OF ALTONA - 2021

Part 1 - Debenture Debt Charges

[illegible]

Part 2 - Summary (by area) - to be carried forward to page 8

[illegible]

CAPITAL BUDGET

For the Year 2021

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Debentures
Administration office equipment	30,000.00	18,000.00		12,000.00	
Civic Centre improvements	20,000.00	10,000.00		10,000.00	
Police equipment 13 Radios & Misc Equip.	79,000.00	0.00		79,000.00	
Fire equipment	18,000.00	9,000.00		9,000.00	
Fire hall improvements	28,000.00	14,000.00		14,000.00	
Street lighting	15,000.00	15,000.00			
Road Reconstruction & Other Infrastructure	345,000.00	112,600.00		232,400.00	0.00
Downtown Drainage Project-carry/twd from 2020	2,400,000.00	883,920.00		1,516,080.00	
Shop improvements	100,000.00	0.00		100,000.00	
Transportation equipment	79,000.00	0.00		79,000.00	
Landfill-Track loader, Komatsu pmt & 2 Mobile Radk	394,000.00	224,000.00		170,000.00	
Landfill Soapstock project	200,000.00	106,000.00		94,000.00	
Cemetery upgrades	20,000.00	0.00		20,000.00	
Industrial Park Land Purchase & Associated Costs	1,800,000.00	0.00		200,000.00	1,600,000.00
Recreation equipment	7,000.00	7,000.00			
MEC & RPC equipment	16,500.00	16,500.00			
MEC & RPC Improvements	35,000.00	25,000.00		10,000.00	
Parks equipment	43,000.00	15,000.00		28,000.00	
Parks site & building improvements	72,000.00	72,000.00			
Gallery in the Park (incl.FOTG & Capital Acquisition)	126,600.00	0.00		126,600.00	
Access Field Project	63,100.00	10,000.00		53,100.00	
Community Garden Project	71,950.00	10,000.00		61,950.00	
Water & Sewer improvements	505,000.00		505,000.00		
Lift Station #2 Upgrade - MWSB Project	27,000.00		27,000.00		
Lift Station #3 Upgrade - MWSB Project	27,000.00		27,000.00		
TOTAL	6,522,150.00			2,815,130.00	
TOTAL to Page 5, A/C 9320		1,548,020.00			
TOTAL to Page 6, A/C 430			559,000.00		
TOTAL to Part 2				2,815,130.00	
TOTAL to Part 3					1,600,000.00

PART 2 - RESERVE WITHDRAWALS

SPECIFIC PURPOSE RESERVES Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		January 1, 2021
	To Operating	To Capital	To Operating	To Capital	Cash Resources
Equipment Reserve	377,000.00				\$803,295.76
Fuel Tax Reserve	126,400.00				\$126,192.82
Building & Site Reserves	2,091,730.00				\$2,882,043.50
Cemetery Reserve - Improvements	20,000.00				\$66,863.59
Economic Development Reserve	200,000.00				\$216,660.06
Solid Waste Reserve (Composting program shortfall)	31,000.00				\$66,179.22
Utility General Reserve			268,000.00		\$982,108.67
Utility Network Renewal Reserve					\$498,791.36
GENERAL RESERVE BY-LAW NO.					
Purpose for withdrawal					
					\$423,249.73
TOTAL to Page 2	2,846,130.00				
TOTAL to Part 1		0.00			
TOTAL to Page 6			268,000.00		
TOTAL to Part 1				0.00	

NOTE: Current year's General Reserve Interest Earnings in the amount of _____
Transferred to General Fund Page 2, Returns from Investments.

PART 3 - DEBENTURE FINANCING (Subject to Municipal Board Authorization)

Proposal	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Industrial Park Expansion - Land Purchase	1,600,000.00			128,388.14	20 Years
TOTAL to Part 1				128,388.14	

Adopted by resolution of Council	DEPARTMENTAL USE ONLY
____ April 13, 2021	_____ (Authorized Signature)

Town of Altona

SOURCE OF FUNDS - ANNUAL		2022	2023	2024	2025	2026	TOTAL
OPERATING		1,025,500.00	839,500.00	414,000.00	641,250.00	345,500.00	3,265,750.00
RESERVES		954,500.00	640,500.00	315,500.00	178,500.00	2,594,000.00	2,594,000.00
DEBENTURE SALES		1,400,000.00	250,000.00	260,000.00	1,137,000.00	505,000.00	3,047,000.00
OTHER		311,479.00	299,782.00	129,782.00	164,352.00	336,282.00	1,241,857.00
		3,691,479.00	2,029,782.00	1,119,282.00	2,121,282.00	1,186,762.00	10,148,607.00

(Chief Administrative Officer)

FOR DEPARTMENTAL USE ONLY

**IMPACT OF 2021 UTILITY RATE INCREASES
ON UTILITY CUSTOMER USING AN AVERAGE
OF 10,000 GALLONS PER QUARTER (3 MONTHS)**

	<u>2020</u>	<u>2021</u>	<u>Increase -Decrease</u>	
Quarterly Service Charge	\$33.84	\$33.84	\$0.00	
<u>Rates per 1000 Gallons</u>	<u>2020</u>	<u>2021</u>	<u>Increase -Decrease</u>	
Water	\$12.99	\$13.18	\$0.19	
Sewer	\$10.71	\$10.71	\$0.00	
Total	\$23.70	\$23.89	\$0.19	
<u>10,000 Gallons per Quarter</u>	<u>10</u>	<u>10</u>		
SUBTOTAL	\$237.00	\$238.90	\$1.90	
Add: Quarterly Service Charge	\$33.84	\$33.84	\$0.00	
TOTAL PER QUARTER	\$270.84	\$272.74	\$1.90	0.70%

TOTAL INCREASE PER QUARTER FOR 2021 = \$1.90

NOTE: 2021 Water Rate was increased from \$12.99 to \$13.18 per 1000 gallons in conjunction with a recent 2% increase in the purchase price of water from the Pembina Valley Water Co-op resulting in a flow-through rate increase of \$0.19 to \$13.18 per 1000 gallons.