



THE FINANCIAL PLAN

Town of Altona

For the year 2020

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Town of Altona

For the year 2020

REVENUE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
Tax Levy - Page 8	8,093,214.79	8,093,215.55	8,077,697.17	8,363,000.00
Grants in Lieu of Taxes - Pages 8	126,390.51	126,390.47	127,573.35	132,000.00
Sub-total	8,219,605.30	8,219,606.02	8,205,270.52	8,495,000.00
Requisitions - Page 8	3,309,250.00	3,309,250.00	3,268,514.00	3,334,000.00
Net Municipal Taxes and Grants in Lieu of Taxes	4,910,355.30	4,910,356.02	4,936,756.52	5,161,000.00
Other Revenue - Page 2	2,398,137.00	3,097,079.29	4,219,548.50	2,548,318.50
Transfers from Accumulated Surplus and Reserves - Page 2	1,119,384.00	454,542.89	1,245,414.00	158,773.00
Total Revenue - Page 8	8,427,876.30	8,461,978.20	10,401,719.02	7,868,091.50

EXPENDITURE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
General Government Services	786,790.00	761,607.49	900,395.00	868,300.00
Protective Services	1,699,530.00	1,671,264.11	1,749,235.00	1,784,700.00
Transportation Services	939,700.00	886,103.31	1,015,600.00	1,027,000.00
Environmental Health Services	803,425.00	772,876.26	876,850.00	848,000.00
Public Health and Welfare Services	77,350.00	53,218.26	80,610.00	83,300.00
Environmental Development Services	40,000.00	26,922.84	28,300.00	30,000.00
Economic Development Services	468,155.00	449,141.70	359,600.00	152,200.00
Recreation and Cultural Services	1,425,650.00	1,374,366.44	1,475,855.00	1,494,500.00
Fiscal Services	1,791,008.47	1,333,240.35	3,759,421.47	1,144,617.47
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	216,000.00	1,074,719.01	0.00 107,000.00	386,000.00
Total Basic Expenditure	8,247,608.47	8,403,459.77	10,352,866.47	7,818,617.47
Allowance For Tax Assets - Page 8	180,267.83	47,807.50	48,852.55	49,474.03
Total Expenditure	8,427,876.30	8,451,267.27	10,401,719.02	7,868,091.50
Net Operating Surplus (Deficit)	0.00	10,710.93	0.00	0.00

Adopted by Resolution of Council April 14, 2020
(Date)

Approved _____
(Head of Council)

(Chairman of Finance)

Certified _____
(Chief Administrative Officer)

Departmental Use Only

GENERAL OPERATING FUND BUDGETED REVENUE

Town of Altona

For the year 2020

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
Other Revenue					
100	Taxes Added	20,000.00	46,425.05	20,000.00	20,000.00
100	Licences - Bicycle				
100	- Business	1,000.00	1,666.68	1,000.00	1,000.00
100	- Trailers	9,500.00	9,690.00	11,000.00	11,000.00
230	Licences - Animal	2,000.00	1,760.00	2,000.00	2,000.00
231	Permits - Building, Development & Planning Fees	0.00	1,308.00	0.00	0.00
231	- Plumbing	0.00	300.00	0.00	0.00
200	Fines - Police	9,000.00	2,068.32	5,000.00	5,000.00
100	Sales of Service - General Government (Tax Cert,Var/Zon,Misc)	6,500.00	24,353.62	6,500.00	7,000.00
200	- Protective (Plum Coulee Police Services)	145,700.00	145,800.00	148,500.00	149,400.00
200	- Protective (Criminal record checks, etc.)	14,000.00	4,885.25	4,600.00	4,600.00
210	- Protective (Fire Dept-RM cost recoveries & Donations)	155,900.00	164,251.40	209,950.00	166,500.00
231	- Protective (Bldg Insp-RPGA cost recoveries)	75,035.00	75,275.88	76,335.00	77,000.00
300	- Transportation (Custom Work & Misc.)	0.00	21,948.83	0.00	0.00
400	- Environmental Health (Landfill tipping fees)	150,000.00	157,830.00	150,000.00	153,000.00
400	- Environmental Health (Landfill oil recycling)	4,000.00	4,000.00	4,000.00	4,000.00
400	- Environmental Health (Landfill land rent-Bunge/Haying)	0.00	3,092.25	750.00	750.00
400	- Environmental Health (Landfill-RM cost recoveries)	110,226.00	84,180.22	127,491.50	109,789.50
410	- Environmental Health (Sale of garbage bag tags)	1,000.00	844.00	1,000.00	1,000.00
420	- Environmental Health (MMSM Recycling & WRARS)	77,000.00	94,972.71	125,000.00	125,000.00
510	- Public Health and Welfare (Cemetery plot sales)	10,000.00	18,700.00	10,000.00	10,000.00
600	- Environmental Development				
700	- Economic Development				
802	- Recreation & Culture (Recreation Program Fees)	59,000.00	57,535.86	59,000.00	60,000.00
810	- Recreation & Culture (Aquatic Centre revenues)	133,500.00	134,220.21	131,000.00	134,000.00
820	- Recreation & Culture (MEC revenues & donations)	137,000.00	141,186.04	141,000.00	143,000.00
821	- Recreation & Culture (RPC revenues)	38,300.00	47,104.54	38,300.00	39,000.00
830	- Recreation & Culture (Park Camping fees & misc)	31,000.00	38,135.96	32,000.00	30,000.00
833	- Recreation & Culture (FOTG oper/GITP Capital don.)	14,000.00	112,307.62	17,000.00	17,000.00
834	- Recreation & Culture (Access Field/Skate Park don.)		64,914.48		
836	- Recreation & Culture (Altona in Bloom/Memory Gard)	3,000.00	6,281.61	3,000.00	3,000.00
840	- Recreation & Culture (Library rental revenue)	7,100.00	7,160.40	7,100.00	7,200.00
100	- Other				
100	- Sundry				
300	Sales of Goods				
100	Rentals				
100	Trailer Park				
100	Concessions and Franchises				
100	Returns from Investments	100,000.00	162,796.48	120,000.00	110,000.00
100	Tax and Redemption Penalties	30,000.00	38,982.63	30,000.00	30,000.00
100	Development and Dedication Fees				
100	Provincial Municipal Tax Sharing (Pop. 4,212-2016 Census)	257,800.00	323,768.84	323,800.00	323,800.00
200	Provincial Municipal Tax Sharing - Justice / Police	473,600.00	473,549.22	473,600.00	473,600.00
100	Conditional Grants - Federal Gov't (Fuel Tax)	226,676.00	451,810.00	226,676.00	236,979.00
	- Fed/Prov Gov't (Downtown Drainage Project)			1,620,446.00	
200	- Provincial Government (Police CFP Grant)		8,802.17		
300	(page 9) - Provincial Government (MRIP)	0.00	0.00	0.00	0.00
300	- Provincial Government (100% Green Team-Transp.)	1,500.00	3,200.00	3,000.00	3,000.00
300	- Provincial Government (Dutch Elm,WNV & GIA-Trans.)	8,500.00	16,270.17	9,300.00	9,500.00
400	- Provincial Government (Grant-landfill)	0.00	0.00	0.00	0.00
800	- Provincial Government (MB Youth Opp-Recreation)	6,600.00	0.00	0.00	0.00
800	- Provincial Government (Canada Day, Skating Day)	3,200.00	39,790.00	3,200.00	3,200.00
800	- Provincial Government (0% Green Team - Rec.)	1,500.00	0.00	0.00	0.00
800	- Local Government Recreation Grant (RM Grant)	50,000.00	50,000.00	50,000.00	50,000.00
100	- Local Government Tax Sharing (Fringe area-RM)	25,000.00	30,910.85	25,000.00	28,000.00
100	- Other Organizations (ACF Grant)	0.00	0.00	3,000.00	0.00
700	Other VLT Revenues (for Economic Development)	0.00	0.00	0.00	0.00
100	Land Sales & Lot Levies	0.00	25,000.00	0.00	
Total Other Revenue - Page 1		2,398,137.00	3,097,079.29	4,219,548.50	2,548,318.50
Transfers From					
100	Accumulated Surplus Reserves - Page 13	0.00	0.00	0.00	0.00
		1,119,384.00	454,542.89	1,245,414.00	158,773.00
Total Transfers - Page 1		1,119,384.00	454,542.89	1,245,414.00	158,773.00
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		3,517,521.00	3,551,622.18	5,464,962.50	2,707,091.50

BUDGETED EXPENDITURE

Town of Altona

For the year 2020

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
GENERAL GOVERNMENT SERVICES					
110	Legislative	144,100.00	152,840.02	156,400.00	160,000.00
	General Administrative				
120	Clerk and staff	367,040.00	365,847.52	440,745.00	453,000.00
121	Office	97,800.00	77,515.03	112,100.00	114,000.00
121	Legal	6,000.00	19,667.01	8,000.00	8,000.00
121	Audit	22,000.00	22,889.08	20,000.00	21,000.00
121	Assessment	60,000.00	59,682.08	60,000.00	61,000.00
124	Taxation	3,950.00	3,332.73	3,650.00	3,800.00
129	Police Board	3,500.00	1,468.05	3,500.00	3,500.00
	Other general government				
130	Elections	10,500.00	196.56	5,000.00	
131	Conventions	23,100.00	13,840.53	20,000.00	24,000.00
136	Damage claims and liability insurance	26,500.00	29,378.69	35,000.00	37,000.00
	Intergovernmental relations				
136	Grants	116,100.00	116,950.00	130,700.00	75,000.00
136	Other General government - sundry (Includes Safety Policy)	65,800.00	59,291.37	69,400.00	71,000.00
	Past-service pension payments				
136	Unallocated employee Benefits (PR tax in Basket Funding grant)	2,000.00	293.82	2,000.00	2,000.00
	SUB-TOTAL GENERAL GOVERNMENT SERVICES - To Page 1	948,390.00	923,192.49	1,066,495.00	1,033,300.00
100	Recoveries (deduct) - utility & other departments	-161,600.00	-161,585.00	-166,100.00	-165,000.00
	- capital				
	TOTAL GENERAL GOVERNMENT SERVICES - TO PAGE 1	786,790.00	761,607.49	900,395.00	868,300.00
PROTECTIVE SERVICES					
200	Police	1,247,600.00	1,198,621.92	1,272,600.00	1,298,000.00
210	Fire	284,700.00	296,058.28	304,400.00	310,000.00
	Emergency measures				
220	Emergency Measures Organization	17,075.00	17,043.78	18,500.00	19,000.00
221	Disaster Events / Flood Control				
	Ambulance services	0.00	0.00	0.00	
220	911 Service Fees	18,300.00	18,280.08	18,900.00	19,300.00
	Other protection:				
231	Building inspection / By-Law Officer	75,035.00	75,275.88	76,335.00	78,000.00
	Electrical inspection				
	Plumbing inspection				
	Other safety inspections				
	License inspection				
230	Animal and pest control - Dog Catcher	16,220.00	15,514.27	17,200.00	18,000.00
232	Other - Hydrant Rentals	27,300.00	27,300.00	27,300.00	27,900.00
232	Other - Fire fighter Hours - Town Only Calls	13,300.00	23,169.90	14,000.00	14,500.00
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	1,699,530.00	1,671,264.11	1,749,235.00	1,784,700.00
TRANSPORTATION SERVICES					
	Road Transport				
	Administration				
	Road Commissioners' Fees and Mileage	0.00		0.00	
300	Total Administration	85,500.00	75,574.36	89,600.00	91,000.00
310	Engineering (Includes Surveys & GPS Labour)	5,000.00	11,355.14	25,000.00	15,000.00
	Roads and Streets				
	Unallocated costs - Equipment Operators' Wages and Benefits	435,400.00	439,970.63	459,900.00	470,000.00
330	- Equipment Fuel	42,000.00	45,170.92	42,000.00	47,000.00
330	- Equipment Repairs and Maintenance	60,000.00	62,258.02	60,000.00	61,000.00
330	- Equipment Insurance and Registration	15,000.00	9,198.49	15,000.00	16,000.00
330	- Workshop and Yard Operations	8,500.00	8,394.67	9,400.00	10,000.00
	- Surveyor				
	-				
330	Road maintenance - Labour & Rentals				
330	- Materials	65,000.00	49,507.89	65,000.00	66,000.00
	- Rentals (CPR Crossing Maintenance Fees)				
330	- Other Road Maintenance	38,000.00	32,589.74	38,000.00	39,000.00
	Transportation services sub-total forward to page 4	754,400.00	734,019.86	803,900.00	815,000.00

BUDGETED EXPENDITURE

Town of Altona

For the year 2020

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
Transportation services sub-total forward from page 3		754,400.00	734,019.86	803,900.00	815,000.00
330	Road re-construction - Labour & Rentals				
330	- Materials (New Gravel Roads)				
330	- Infrastructure (Paving)				
340	Sidewalks and boulevards	65,000.00	38,919.28	65,000.00	66,000.00
350	Ditches and road drainage	42,600.00	36,571.01	42,600.00	45,000.00
350	Storms sewers				
330	Street cleaning				
330	Snow and ice removal - Labour				
330	- Materials				
330	- Rentals				
350	Bridges & Culverts				
360	Street Lighting	83,000.00	83,768.07	89,000.00	91,000.00
370	Traffic Services (Includes street signs)	5,200.00	4,094.94	3,200.00	4,000.00
370	Parking				
	Other road transport				
380	Other transportation services (Airport Costs)	4,100.00	3,330.19	11,900.00	6,000.00
300	Recoveries (deduct) - utility & Other departments	-14,600.00	-14,600.04	0.00	0.00
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		939,700.00	886,103.31	1,015,600.00	1,027,000.00
ENVIRONMENTAL HEALTH SERVICES					
Garbage and waste collection					
400	Landfill Operations	303,975.00	275,864.40	350,200.00	309,000.00
410	Garbage collection	238,000.00	241,577.69	187,000.00	191,000.00
Other environmental health					
420	Other - Recycling	168,450.00	175,333.35	185,650.00	190,000.00
430	Compost Collection & Depot	93,000.00	80,100.82	154,000.00	158,000.00
	Public rest rooms				
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		803,425.00	772,876.26	876,850.00	848,000.00
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
500	New Clinic (Altona & District Health Care Centre Inc.)	39,000.00	37,544.30	42,300.00	43,000.00
510	Cemeteries	8,900.00	4,237.69	8,900.00	10,000.00
520	Other - Mosquito Control	21,650.00	3,661.93	21,610.00	22,500.00
Medical care					
	Medical officer				
	Pharmaceutical services				
	Other				
Hospital Care					
	Hospital care	0.00	0.00	0.00	0.00
Social Welfare					
520	Administration	7,800.00	7,774.34	7,800.00	7,800.00
	Social welfare assistance	0.00	0.00	0.00	
	Social welfare services				
	Other (School Fees)				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES - TO PAGE 1		77,350.00	53,218.26	80,610.00	83,300.00
ENVIRONMENTAL DEVELOPMENT SERVICES					
600	Planning and zoning (includes RPGA Planning District Levy)	40,000.00	26,922.84	28,300.00	30,000.00
Community Development					
	General land assembly				
	Urban renewal				
	Beautification and land rehabilitation				
	Urban area weed control				
	Other				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES-TO PAGE 1		40,000.00	26,922.84	28,300.00	30,000.00

ALTONA WATER & SEWER UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Town of Altona

For the year 2020

REVENUE

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
300	WATER CONSUMER SALES - Residential	1,848,000.00	1,775,976.72	1,774,000.00	1,810,000.00
	- Commercial and Bulk	3,000.00	10,339.44	4,000.00	4,000.00
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES - Residential	978,000.00	900,991.76	1,006,000.00	1,027,000.00
	- Commercial				
	- Lagoon Septage Dumping Fees				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total	2,829,000.00	2,687,307.92	2,784,000.00	2,841,000.00
330	Penalties	6,000.00	10,025.11	6,000.00	6,000.00
340	Hydrant Rentals	27,300.00	27,300.00	27,300.00	27,900.00
350	Installation Service				
360	Connection Revenue - Net	2,000.00	8,350.00	2,000.00	2,000.00
370	Provincial Grants	665,000.00	15,236.88	970,880.00	
380	Other Revenue	12,000.00	14,000.80	12,000.00	12,000.00
390	Transfer from Revenue Fund - Page 5	0.00	0.00	0.00	
396	Transfer from Reserves - Utility - Page 13	1,035,000.00	137,218.77	733,774.00	100,000.00
397	Transfer from Accumulated Surplus - Utility				
	TOTAL REVENUE	4,576,300.00	2,899,439.48	4,535,954.00	2,988,900.00

EXPENDITURE

		LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
410	WATER SUPPLY				
411	Administration	271,105.00	208,712.86	268,505.00	270,000.00
412	Customer billings and collections				
413	Purification and treatment				
414	Water Purchases	1,177,000.00	1,113,944.23	1,145,000.00	1,168,000.00
415	Service of supply	126,000.00	111,927.74	130,500.00	133,000.00
416	Transmission and distribution	75,300.00	46,269.59	75,600.00	77,000.00
417	Other water supply costs				
418	Connections - Net loss				
	TOTAL	1,649,405.00	1,480,854.42	1,619,605.00	1,648,000.00
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage collection system	56,300.00	47,697.20	56,600.00	58,000.00
423	Sewage lift station	84,300.00	83,944.16	95,600.00	97,000.00
424	Sewage treatment and disposal-Lagoon Operating Costs	249,800.00	289,470.01	292,700.00	298,000.00
425	Other sewage collection and disposal costs				
426	Connections - Net loss				
	TOTAL	390,400.00	421,111.37	444,900.00	453,000.00
430	TRANSFER TO CAPITAL from Page 13	1,864,000.00	228,117.81	1,990,653.00	360,000.00
440	TRANSFERS TO RESERVES				
441	Transfer to Network Renewal Reserve	100,000.00	100,000.00	0.00	100,000.00
442	_____ B/L _____				
	TOTAL	100,000.00	100,000.00	0.00	100,000.00
450	DEBENTURE DEBT CHARGES from Page 12	420,720.48	420,720.48	420,720.48	420,720.48
460	OTHER LONG-TERM DEBT CHARGES from Page 12				
470	TRANSFERS				
471	Deferred Surplus re Deficit, 20____ - Page 9				
472	Deferred Surplus re By-Law Obligation				
473	Transfer to General Reserve - Utility	75,000.00	248,000.00	0.00	
	TOTAL	75,000.00	248,000.00	0.00	0.00
	TOTAL EXPENDITURE	4,499,525.48	2,898,804.08	4,475,878.48	2,981,720.48
	NET OPERATING SURPLUS (DEFICIT)	76,774.52	635.40	60,075.52	7,179.52

CAPITAL BUDGET
For the Year 2020

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Debentures
Administration office equipment	32,000.00	32,000.00			
Civic Centre improvements	12,000.00	5,000.00		7,000.00	
Police equipment, Computer Server & 13 Radios	90,000.00	45,000.00		45,000.00	
Police accommodations improvements	15,000.00	0.00		15,000.00	
Fire equipment	100,500.00	50,250.00		50,250.00	
Fire hall improvements	15,000.00	7,500.00		7,500.00	
Street lighting	5,000.00	5,000.00			
Road Reconstruction & Other Infrastructure	1,431,700.00	226,700.00		455,600.00	749,400.00
Downtown Drainage Proj-Grant Applic. Pending	2,209,800.00	1,620,446.00			589,354.00
Shop improvements	2,000.00	0.00		2,000.00	
Transportation equipment	206,000.00	80,000.00		126,000.00	
Landfill Komatsu loader pymt & 2 Mobile Radios	45,100.00	23,903.00		21,197.00	
Cemetery upgrades	12,000.00	0.00		12,000.00	
Industrial Park Expansion	30,000.00	0.00		30,000.00	
Recreation equipment	7,000.00	7,000.00			
Library improvements	4,500.00	4,500.00			
MEC & RPC equipment	6,500.00	6,500.00			
MEC & RPC improvements	54,000.00	54,000.00			
Parks equipment	18,000.00	18,000.00		0.00	
Parks site & building improvements	261,000.00	94,000.00		167,000.00	
Gallery in the Park (incl.FOTG & Capital Acquisition)	64,800.00	0.00		64,800.00	
Access Field Project	19,400.00	0.00		19,400.00	
Fiber Network infrastructure to Town properties	166,667.00	0.00		166,667.00	
Fiber Network infrastructure to Utility properties	83,333.00		83,333.00		
Water & Sewer improvements	451,000.00		451,000.00		
Sewer Re-lining Project - MWSB Project	456,320.00		456,320.00		
Lift Station #2 Upgrade - MWSB Project	500,000.00		500,000.00		
Lift Station #3 Upgrade - MWSB Project	500,000.00		500,000.00		
TOTAL	6,798,620.00			1,189,414.00	
TOTAL to Page 5, A/C 9320		2,279,799.00			
TOTAL to Page 6, A/C 430			1,990,653.00		
TOTAL to Part 2				1,189,414.00	
TOTAL to Part 3					1,338,754.00

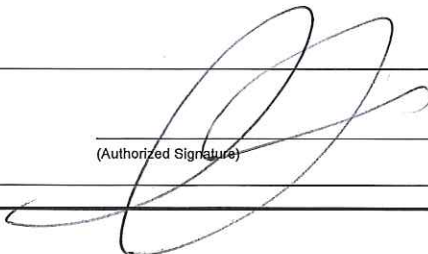
PART 2 - RESERVE WITHDRAWALS

SPECIFIC PURPOSE RESERVES Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		January 1, 2020 Cash Resources
	To Operating	To Capital	To Operating	To Capital	
Equipment Reserve	242,447.00				\$580,285.13
Fuel Tax Reserve	455,600.00				\$455,661.37
Building & Site Reserves	479,367.00				\$672,080.08
Cemetery Reserve - Concrete Ribbons	12,000.00				\$86,089.36
Solid Waste Reserve (Composting program shortfall)	56,000.00				\$63,607.17
Utility General Reserve			531,667.00		\$1,257,797.01
Utility Network Renewal Reserve			202,107.00		\$494,345.61
GENERAL RESERVE BY-LAW NO.					
Purpose for withdrawal					\$1,212,197.86
TOTAL to Page 2	1,245,414.00				
TOTAL to Part 1		0.00			
TOTAL to Page 6			733,774.00		
TOTAL to Part 1				0.00	

NOTE: Current year's General Reserve Interest Earnings in the amount of _____
Transferred to General Fund Page 2, Returns from Investments.

PART 3 - DEBENTURE FINANCING (Subject to Municipal Board Authorization)

Proposal	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
Road Construction / Other Infrastructure Projects	749,400.00			165,978.15	5 Years
Downtown Drainage Proj-Grant Applic. Pending	589,354.00			130,530.95	5 Years
TOTAL to Part 1				296,509.10	

Adopted by resolution of Council April 14, 2020	 (Authorized Signature)	DEPARTMENTAL USE ONLY
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